

# 2016/17 Annual Report

Manitoba Centre  
for Health Policy



UNIVERSITY  
OF MANITOBA | Rady Faculty of  
Health Sciences

OUR  
FUTURE

THE  
WORK  
WE DO

CORE  
VALUES

## OUR VISION

MCHP sets the international standard for using population-based administrative data to create new knowledge that informs health policy, social policy and how they are implemented

DATA  
REPOSITORY

RESEARCH  
PROGRAM

KNOWLEDGE  
TRANSLATION

| COLLABORATION | EXCELLENCE | INNOVATION |  
| SOCIAL RELEVANCE | STEWARDSHIP | TEAMWORK |

SKILLED STAFF

FUNDING

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Change seems to be a constant presence in the life of the Manitoba Centre for Health Policy. I'm constantly reminded of the need to take advantage of the opportunities change brings while recognizing the need to support our remarkable staff as we respond to the challenges we face. Each and every staff member has contributed to the ongoing strength and success of the Centre over the past year as we dealt with many challenges.

Of course, there have been many achievements as well as challenges overcome. In the spring, the PATHS Equity for Children program came to an end, following our very successful international conference in Winnipeg. At the final meeting we reflected on the accomplishments that followed the investigation of 12 intervention programs; 12 publications with 10 more manuscripts in production.

In common with other organizations, we've faced a period of fiscal challenges, and have had to make some tough decisions this year not to replace staff who left, and even to downsize. We are grateful to these staff for their hard work, and are thankful that they have been able to go on to good jobs, in some cases using skills they gained while working at MCHP.

We are very excited to have recruited Dr. Marcelo Urquia as new scientist. Marcelo has received national recognition for his research on the social determinants of health, maternal and child health, reproductive and perinatal epidemiology and immigrant health. He joined us in September and will begin a term as Canada Research Chair in Applied Public Health from April 2017.

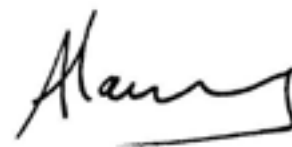
In November, we renamed the Data Repository; now called the Manitoba Population Research Data Repository. The rebranding was due to the growth of the Repository over a number of years beyond administrative data for health, to include education, justice, families and the growing use of these social datasets. The growth in Repository use and our work to promote it hasn't gone unnoticed. In February 2017, we won an award from the Life Science Association of Manitoba for "Outstanding Leadership in Life Sciences". The Repository continues to provide a solid foundation for the Centre and is a valuable resource for researchers in Manitoba. We continue to explore innovative ways to exploit this unique resource.

# Director's Message

One of our founding Directors, Dr. Noralou Roos, was promoted within the Order of Canada, becoming a Member in November 2016. I was privileged to join Dr. Roos as the co-principal investigator on a successful seven-year Foundation Grant from the Canadian Institutes for Health Research to develop new analytical methods for working with administrative data. In addition to smaller funding awards to our researchers, the CNODES program, led in Manitoba by Dr. Dan Chateau was renewed for another five years, and Dr. Mariette Chartier was funded to evaluate the PAX Good Behavior Game in First Nations Communities.

We celebrated the release of our 125th deliverable for Manitoba Health Seniors and Active Living, in March 2017. As with any organization, the strength of MCHP lies in its people. I am grateful for the efforts of an outstanding executive and leadership team that have worked with our dedicated staff to carry us through a challenging year.

I look forward to next year with both optimism and anticipation.





**W**hat makes Manitobans healthy? The Manitoba Centre for Health Policy (MCHP) is a research unit within the Department of Community Health Sciences, Max Rady College of Medicine, Rady Faculty of Health Sciences at the University of Manitoba. Our work focuses on the health and the determinants of health of Manitobans. The Centre was set up in 1990 to manage a Population Data Repository and to use it for research into how factors like healthcare, health programs and policies impact health outcomes.

The Manitoba Population Research Data Repository is a comprehensive collection of administrative, registry, survey, and other databases primarily comprising residents of Manitoba. It was developed to describe and explain patterns of healthcare and profiles of health and illness, and, more recently, to facilitate inter-sectoral research in areas such as healthcare, education, and social services. The administrative health database, for example, holds records for virtually all contacts with the provincial healthcare system (the Manitoba Health Services Insurance Plan), including physicians, hospitals, personal care homes, home care, and the pharmaceutical prescriptions of all registered individuals.

# About MCHP

The Repository data are de-identified. Research is subject to a rigorous approval process to ensure compliance with the Personal Health Information Act and other applicable legislation. MCHP provides the infrastructure to support researchers' access to the data and analytic services. MCHP has approximately 50 full-time staff: researchers, data managers, data analysts, research coordinators and support staff. Our researchers benefit from collaboration with peers across Canada, the United States, Europe, and Australia. We also have an advisory board bolstered by high-profile representatives from research, healthcare, business, and government. MCHP acts as a steward of the data.





**T**he University of Manitoba's mission is *to create, preserve, communicate and apply knowledge, contributing to the cultural, social and economic well-being of the people of Manitoba, Canada and the world.* MCHP works within the 'Integrative Research in Health and Well-being' theme within the University of Manitoba's Strategic Research Plan, and is a key component of the signature area on 'Population and Global Health'.

Our strategic objectives, detailed in our strategic operational plan, cover the following areas:

1. To maintain and enhance a population-based data repository (Repository) that meets the needs of researchers, graduate students, and analysts in a privacy-compliant environment;
2. To advance the research capacities of the Centre and its affiliated researchers, to support research which is relevant, and uses the most appropriate methodologies;
3. To integrate knowledge translation within our work, to measure the impact of our research on policy and practices, and engage the public in our research, where relevant;
4. To maintain the strong foundation needed for a centre of excellence by securing adequate funding, supporting skilled staff, and being accountable for our funding.

# Mission & Objectives





**M**CHP is contracted to work on five new deliverables each year for Manitoba Health Seniors and Active Living. In winter 2017, we released our 125th deliverable. We acknowledged this significant milestone with a celebration for the staff who have contributed over the past 26 years. Staff shared stories about their 'deliverable experiences' over cake, games and curling.

Over the past year, we released four government deliverables, discussed below. MCHP researchers lead these projects, with input from clinicians, policy makers and other partners as co-investigators or advisory groups. This engagement has enriched the reports we produce.

Our researchers are also highly successful in getting grants for their own individual programs of research, and they (and their students) have published 69 manuscripts this year (19 as first author), and contributed to more than 75 presentations (50 as first author/presenter).

*Supportive Housing for Seniors:  
Reform Implications for Manitoba's  
Older Adult Continuum of Care*



# Research

The older adult care continuum is generally composed of home care services, community-based supportive housing, and personal care homes (PCHs). This research led by Dr. Malcom Doupe and released in Spring 2016, examined supportive housing and PCH use in the Winnipeg Regional Health Authority (WRHA). First, we identified the proportion of newly admitted PCH residents who are clinically similar to most supportive housing tenants. We also examined some additional features of these groups, such as differences in user fees paid, differences in people's informal support networks, and differences in their healthcare use patterns. Collectively, this research helps to define the potential for expanding supportive housing as an alternative to PCH use in Winnipeg, and identifies some of the more salient reform strategies required to help make this work.

## *A Comparison of Models of Primary Care Delivery in Winnipeg*



This research led by Dr. Alan Katz and released in Spring 2016, focused on the five models of primary care delivery that exist in Winnipeg: Physician Integrated Network (PIN) Fee-for-Service, non-PIN Fee-for-Service, WRHA Primary Care, Community Health, and family medicine teaching clinics. The project evaluated a suite of quality of care indicators for the five models, and the impact of patient social complexity on the service provided, quality of care, and the number of patients they provided with care. A novel output from this research was the development of social complexity indicators. Social complexities include patient characteristics such as living in social housing, involvement with the justice system, and having a major mental health diagnosis.

## *The Mental Health of Manitoba's Children*



Canadian studies suggest that 1 in 7 children experience mental disorders at any given time, however less than a third of these children receive the clinical treatment services they require. This project, led by Dr. Mariette Chartier and released in Fall 2016, examined the diagnostic prevalence of mental disorders in children according to diagnostic categories such as attention deficit hyperactivity disorder (ADHD), schizophrenia, mood and anxiety disorders and substance use disorder. Use of services for mental disorders, including hospitalizations, physician visits, justice system involvement, and child and family services for those identified with mental disorders were examined, as well as the relationship between mental health and educational outcomes. In addition, the project team explored factors that contribute to the development of mental disorders in children. Results from this report will inform ongoing work by the Healthy Child Manitoba Strategy, the Provincial Mental Health Strategy (Rising to the Challenge) and the implementation of a Child and Youth Mental Health Strategy.



### *Factors Affecting Emergency Department Waiting Room Times in Winnipeg*



Improving emergency department (ED) wait times is a major priority in Winnipeg, and this topic receives much attention both locally and nationally. This project, led by Dr. Malcolm Doupe and released in winter 2017, considered what factors most strongly influence ED waiting room times. The team sought to find out whether reform strategies should focus on input factors (finding ways to reduce the number of ED visits), throughput factors (related to care strategies in the ED) or output factors (e.g., freeing up hospital beds so that ED patients can be transferred into hospital sooner). This deliverable has had significant media interest regionally and nationally. The co-investigators, including emergency department clinicians, are participating in a province-led task force to look at ways to reduce wait times.

### *The PATHS Equity for Children (Pathways to Health and Social Equity) Program of Research*



The five-year CIHR-funded PATHS program of research, led by Drs. Pat Martens and Marni Brownell, concluded in 2017. This research program aimed to understand ‘what works’ to reduce inequity in children’s health outcomes. Research teams evaluated 12 different interventions to determine their impact on:

1. The overall health and well-being of children in Manitoba; and
2. Inequities in child health and well-being by (a) sex, (b) socioeconomic status, and/or (c) geographic region (urban/rural place of residence).

PATHS was the first program of research to involve all of the researchers at MCHP, and also engaged many other academic collaborators and external partners in government and community organizations.

The final analyses for the program of research are concluding. The last project is an integrative analysis that assesses whether combinations of programs or services are more effective than individual ones, and also considers whether programs aimed at supporting a particular population are reaching their targets.

The program of research culminated in the successful Pathways to Health Equity conference in the spring of 2016, co-chaired by Drs. Nathan Nickel and Dan Chateau, with a special focus on engaging representatives from local community organizations and government departments in conversation about health and social equity. Hosted at the Fort Garry Hotel in Winnipeg, the conference attracted nearly 300 delegates from across Canada, the US, the UK and Australia.

To date, PATHS research has resulted in 13 publications, many in high-profile medical and epidemiological journals,

and another 10 manuscripts are in production. Building on the expertise and ideas generated during PATHS, MCHP researchers led by Dr. Marni Brownell have obtained two further grants totaling nearly \$1M to expand and continue this important research, now focusing on the health and well-being of Indigenous children and families in Manitoba.

*CNODES (Canadian Network for Observational Drug Effectiveness Studies)*



CNODES is an assembly of the top pharmaco-epidemiologists across Canada, working collaboratively to study drug safety and effectiveness. CNODES is funded by the Drug Safety and Effectiveness Network (DSEN) which was established at the Canadian Institutes of Health Research (CIHR) in partnership with Health Canada as part of the federal government's Food and Consumer Safety Action Plan (FCSAP).

Even though prescription drugs undergo safety and effectiveness studies before they are approved, an estimated 10,000 Canadians die each year and 150,000 are hospitalized from adverse drug reactions. CNODES uses existing healthcare databases on over 27 million people across Canada and internationally, to evaluate the risks and benefits of certain medications. The findings are disseminated widely to clinicians, patients and decision-makers. The program was renewed in 2016, and continues for the next five years.

The CNODES Manitoba site leads are Drs. Dan Chateau and Patricia Caetano. The Manitoba site team includes Alan Katz, Colette Raymond, Colleen Metge, Laura Targownik, Salah Mahmud, Shawn Bugden, Silvia Alessi-Severini, Matt Dahl, Lisa Lix, Elaine Burland and I Fan Kuo.

To date, 8 CNODES sub-projects have been completed and 9 sub-projects are in progress, with more at the proposal and/or feasibility stage.

### *Projects in Progress*

- Trends in rates of prescription opioid-related deaths across Canada (Manitoba site lead: Patricia Caetano)
- Direct oral anticoagulants (DOACs) and venous thromboembolism (Manitoba site lead: Salah Mahmud)
- Comparative effectiveness of pharmacological treatments for rheumatoid arthritis (Manitoba site lead: Dan Chateau)
- Use of prescription medications before, during and after pregnancy in Manitoba (Manitoba site leads: Dan Chateau & Colette Raymond)
- Use of systemic oral fluoroquinolones in Canada (Manitoba site leads: Shawn Bugden & Dan Chateau)
- Utilization and adverse outcomes of ondansetron and fluconazole therapy during pregnancy (Manitoba site lead: Colette Raymond)
- Direct oral anticoagulants in patients with atrial fibrillation (Manitoba site lead: I Fan Kuo)
- Isotretinoin use among women of reproductive age and the risk of pregnancy and adverse pregnancy outcomes including spontaneous abortion and major congenital malformation (Manitoba site lead: Shawn Bugden)
- Safety of incretin-based therapies with regards to incidence of pancreatitis and/or pancreatic cancer (Manitoba site lead: Laura Targownik)

**M**CHP researchers teach a number of courses in Rady College of Medicine. Drs. Dan Chateau, and Alan Katz teach courses in the undergraduate population health program; Drs. Marni Brownell, Malcolm Doupe, Randy Fransoo, Nathan Nickel, Leslie Roos and Noralou Roos all teach graduate courses in Community Health Sciences. MCHP staff support educational and technical tutorials and workshops. We offer online tutorials through our website, and provide workshop materials as well as detailed explanations of structural equation statistical modeling techniques. Charles Burchill also delivers in-person 20-hour SAS tutorials for beginner to intermediate SAS-users.

MCHP researchers are supervising, co-supervising or on committees for 2 post-doctoral fellows, 9 doctoral and 24 Master's students. MCHP also provided practicum placements for 2 students in public health Master's programs, one from University of Newfoundland and one from University of Manitoba.

MCHP offers a number of awards to graduate students, including the Evelyn Shapiro Award for Health Services Research and the new Roos Prize for Best Publication in Population Health.

# Education

## *Evelyn Shapiro Award for Health Services Research*

Financial support up to \$5,000 is provided through this award to students who are enrolled in the graduate program at the University of Manitoba (preferably in the Faculty of Health Sciences) and whose thesis research uses the Manitoba Population Research Data Repository. This award was designed to support the work of graduate students in an area of health services research by subsidizing the cost of data access. To qualify, applicants must demonstrate academic achievement (min. cumulative 3.75 GPA) and show strong research potential in the field of health services. This award was established in the name of Dr. Evelyn Shapiro, a renowned health services researcher, formerly of MCHP, whose contributions include the development of Manitoba's home care program. Winners of this award in 2017 were: Janique Fortier, Amani Hamad, and Lindsey Dahl.

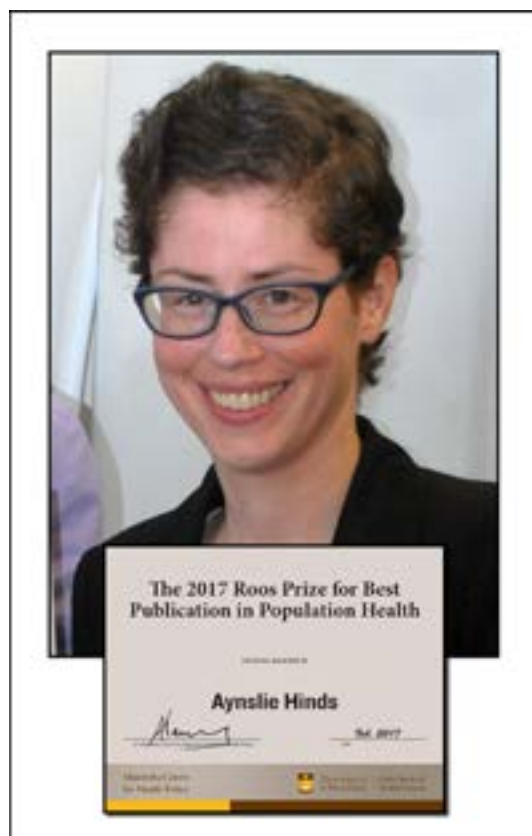
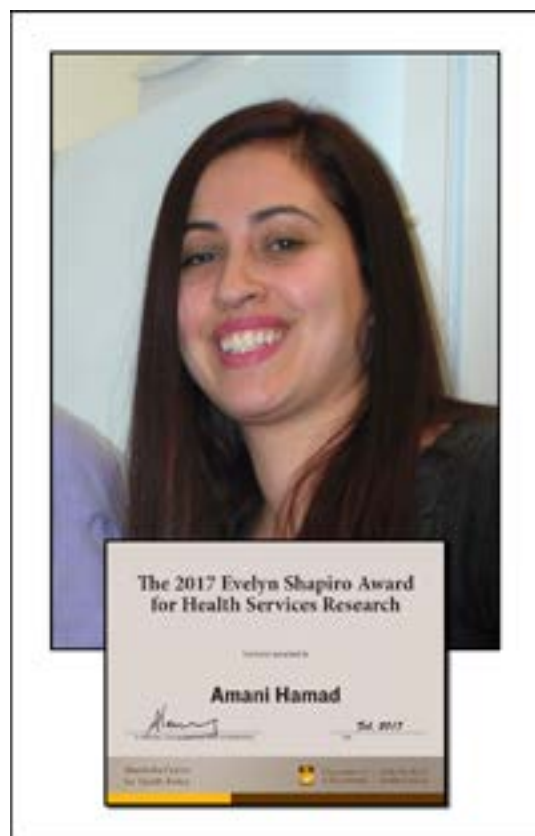


### *Roos Prize for Best Publication in Population Health*

In February 2016, Senate approved the creation of the Roos Prize. Awarded for the first time in 2017, this prize is given to a recent full or part-time graduate student (min. 3.5 GPA) who published a paper incorporating research results using the Manitoba Population Research Data Repository. This prize was created to honour the pioneering work of Drs. Leslie and Noralou Roos in the use of administrative data for research, their extensive publication and knowledge sharing reputations, and their role in the creation of the Manitoba Centre for Health Policy (MCHP). Aynslie Hinds received the 2017 prize.

Students advised by MCHP researchers are successful in getting awards and prizes, for example: Lixia Zhang and Lindsey Dahl have scholarships through the Western Regional Training Centre; Lorena Vehling had a Research Manitoba graduate student fellowship (Ph.D.), Janique Fortier has a Research Manitoba graduate student fellowship (M.Sc.); Elizabeth Wall-Wieler won the Women's Health Research Foundation of Canada Scholarship, and the Social Science and Humanities Research Council Joseph-Armand Bombardier Canada Graduate Scholarship – Doctoral; Deepa Singal won the CIHR-IHSPR Student poster prize at CAHSPR in 2016; and Kristine Kroeker won travel awards from CIHR and Faculty of Graduate Studies to travel to the International Population Data Linkage Network Meeting in Wales in Summer 2016.

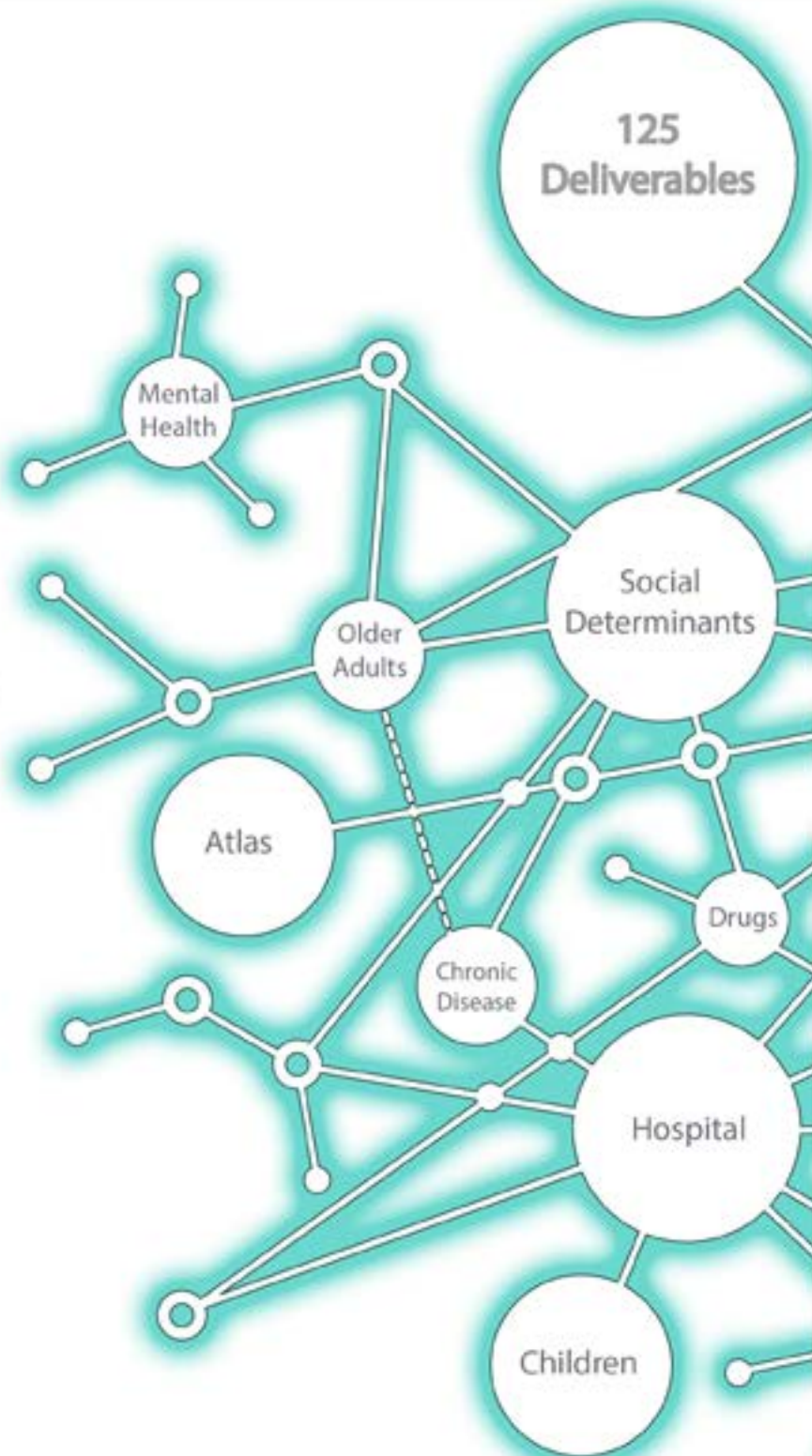






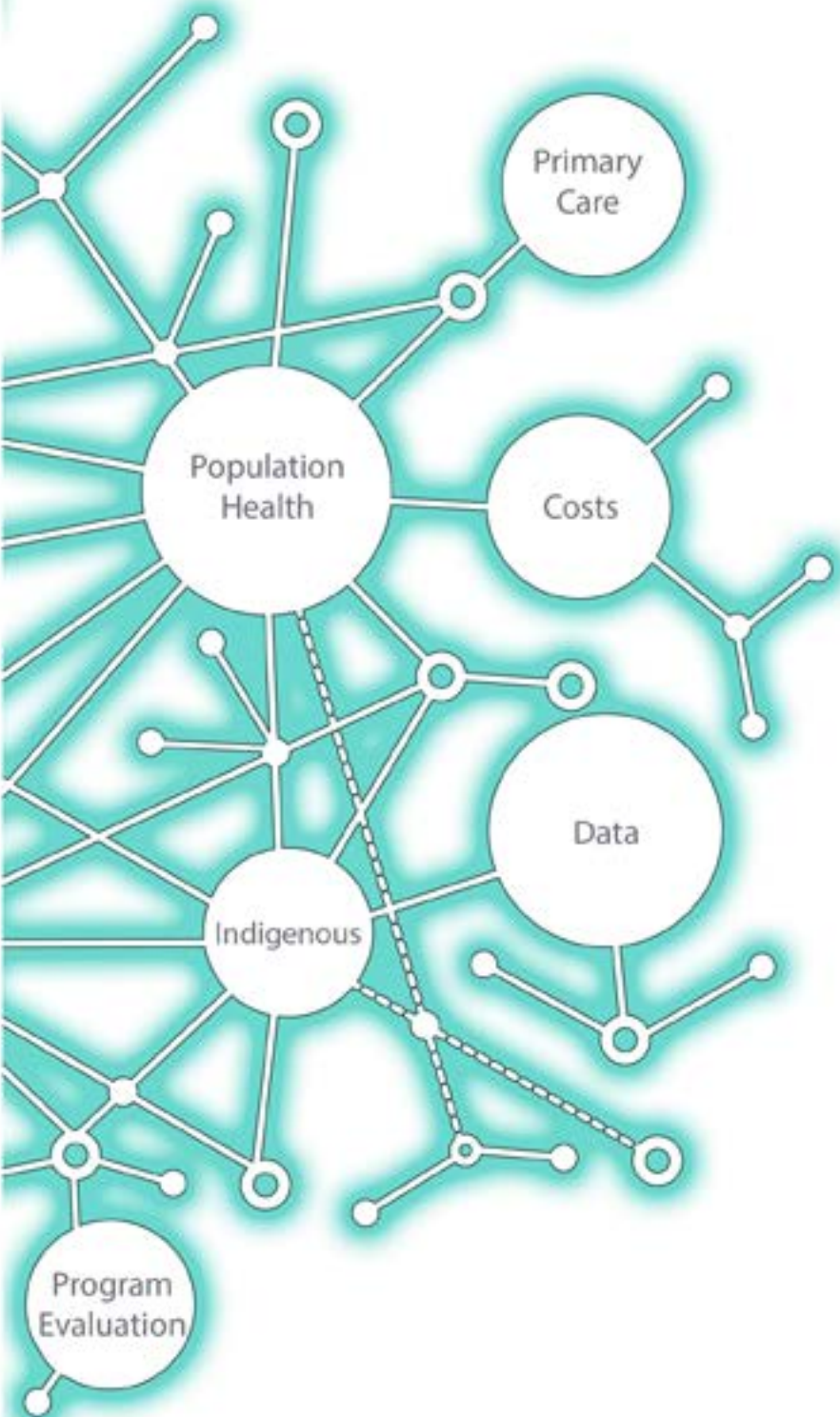
MCHP has published 125 studies ('deliverables') for Manitoba Government that use multiple datasets housed in the Manitoba Population Research Data Repository over the past 26 years.

These studies cover a wide range of inter-related topics from the health of children to older adult needs; from administrative data system use to costs for services; and many include our signature work on the Social Determinants of Health and Wellbeing.





# 125 Government Deliverables





# Manitoba Population Research Data Repository



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Health Sciences

Manitoba Centre  
for Health Policy

**M**anaging the Manitoba Population Research Data Repository and providing current, usable data in compliance with privacy and ethics regulations is our core business at MCHP. In recent years, we have been successful in receiving grants to support the expansion of our data repository. We brought in three new databases this year:

- **Manitoba Justice Criminal Courts Automated Information Network (CCAIN)** data contains records of criminal court appearances and criminal charges relating to each case.
- **Procura Homecare data** provides details on home care services and visits to clients in Manitoba.
- **Cleardent** consists of dental client and transactional details from a variety of non-profit Centres for Community Oral Health (CCOH) across Manitoba.

Along with our Data Repository, we maintain a documentation library that stores information about each database. We store data descriptions, data models, data quality analyses, data dictionary content, and links to data related concepts in our MCHP Concept Dictionary.

# Managing our Data Repository

The Repository and our skills and knowledge in its management and use are in demand. This year we participated in a Canadian Institute for Health Information (CIHI) review of our approach to capture metadata documentation; and delivered a CNODES conference presentation on “implementing SAS data quality macros”, along with a similar presentation at Manitoba Health, Seniors and Active Living. The Centre for Healthcare Innovation (CHI) hosted a Grand Rounds presentation that focused on new data at MCHP. Several oral sessions were delivered at the International Population Data Linkage conference in Wales, United Kingdom, including one plenary talk.



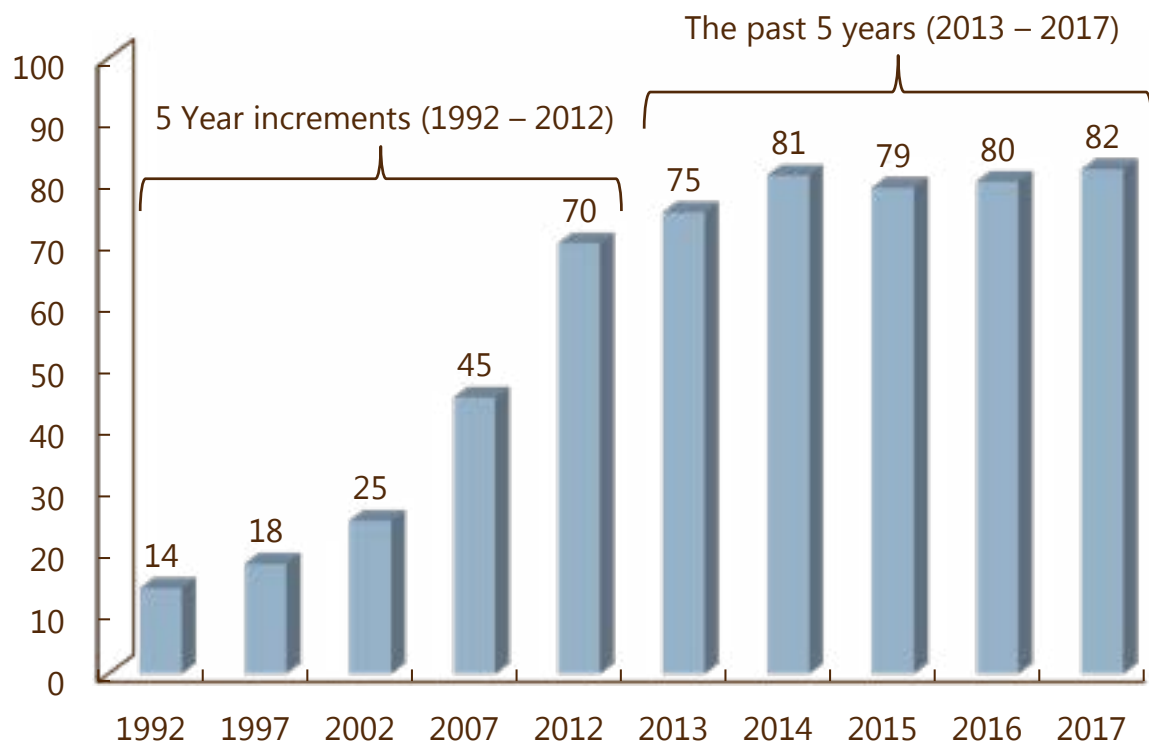
Springer published the “Health Services Data: Managing the Data Warehouse: 25 years of experience at the Manitoba Centre for Health Policy” chapter in the Handbook of Health Services Research.

### *Providing Access to Data*

Our Repository Access Unit manages and tracks the approval processes for all research projects that make use of the Repository.

The access unit provides support for researchers to navigate the required project approval processes. Our process mapping project showed that researchers and students who attended our accreditation session prior to submitting proposals complete their research projects significantly faster. We have made further time savings for MCHP by working with the Health Research Ethics Board who now send automated reminders and updates for researchers, which is work MCHP previously had to do. This year, 51 people attended accreditation sessions (220 people currently have active accreditation), we reviewed the feasibility of 84 new projects, and set up 40 new Researcher Agreements.

Remote access sites (RAS) enable data analysts and researchers access to the Repository from locations outside of the physical MCHP environment. These sites only provide terminal access to specific applications within MCHP.



The graph illustrates the total number of active databases that are in the Manitoba Population Research Data Repository each year. These totals do not include any project-specific or "Extended" Repository data. Data considered as "Extended" Repository are rarely used, may not be updated or maintained routinely, and are removed from the count of active Repository Data, causing some fluctuation in the total count over time.



In keeping with our integrated approach to KT, we want to make sure that our research is focused on addressing problems that Manitoba's policy planners and service providers need answers to. Close involvement of policy staff in our project teams and advisory groups helps us to shape the questions early on and keeps our research focused on providing answers that can lead to improvements on the ground.

Our *Need to Know Team*, with membership from Manitoba Health, Seniors and Active Living, Regional Health Authorities and other partners, has been meeting for more than 15 years, and continues to evolve. This group is essential for planning our interactive workshop days with staff of key organizations in Manitoba.

Over the past year, we have worked hard to communicate beyond our usual contacts, to share the knowledge of the data repository and the potential uses of the data with other faculties and government departments. Our Executive team has been busy making presentations to social scientists, environmental scientists and deputy ministers across the new provincial government.

# Knowledge Translation

## *Government and Stakeholder Workshops*

MCHP continues its practice of hosting a number of interactive workshop days with staff of key organizations in Manitoba. These workshops allow detailed discussion of research findings and discussions about their potential implications and application. This year, MCHP hosted its 22nd RHA Workshop Day, and its 12th Winnipeg Regional Health Authority workshop day. Next year MCHP plans to merge its stakeholder workshops into a single conference. The first step towards this goal was the merging of 'Government Day' with 'Manitoba Health Day' in November 2016. Attendees commented that they appreciated the opportunity to talk to staff from other departments, and the experience of this day is supporting planning for the new 'Evidence to Action' event in September 2017.

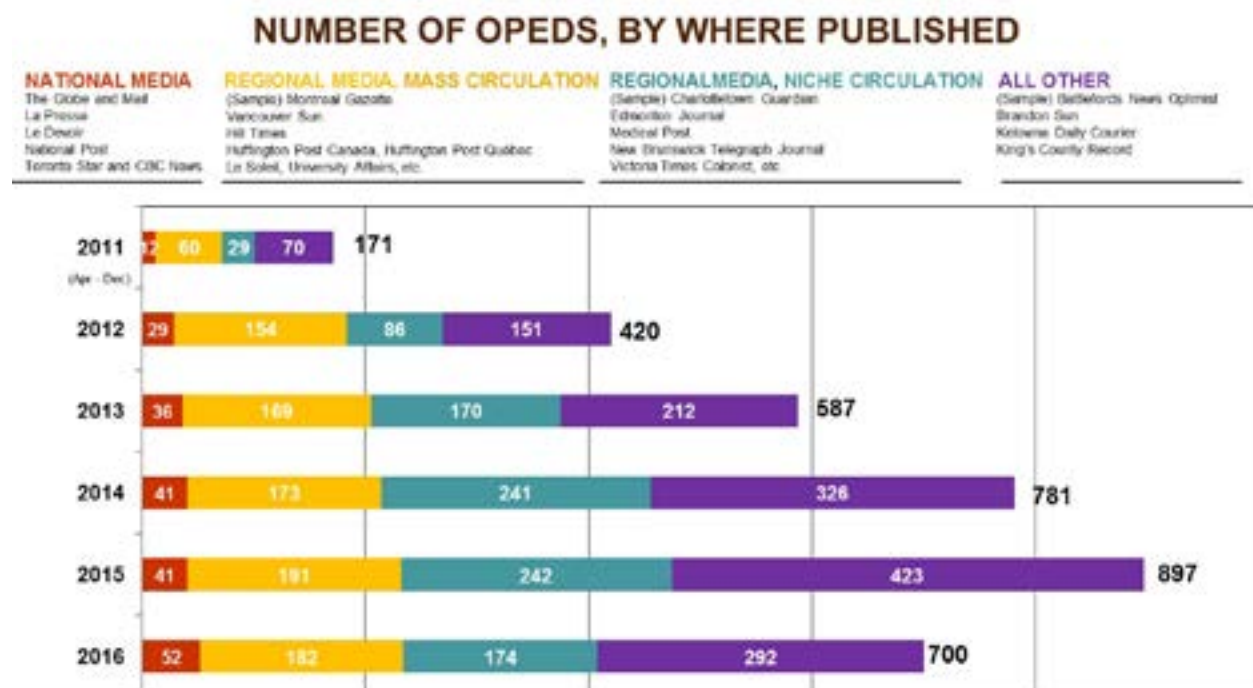
## EvidenceNetwork.ca

The Evidence Network of Canadian Health Policy, commonly known as EvidenceNetwork.ca, is an evolving Canadian healthcare resource designed with the needs of journalists in mind. The project was funded by the Canadian Institutes of Health Research and Research Manitoba, with contributions from the George and Fay Yee Centre for Healthcare Innovation and Manitoba Centre for Health Policy.

EvidenceNetwork.ca links journalists with over 80 health policy experts to provide access to credible, evidence-based information, and creates original op-eds, articles, infographics, posters and videos on health policy topics for publication in the mainstream media. Since 2011, EvidenceNetwork.ca has provided more than 2000 original media articles on health policy topics for publication in the mainstream media, regional and niche media outlets in English and French.

In March 2017, EvidenceNetwork.ca welcomed Dr. Shannon Sampert, Associate Professor in the Political Science Department at the University of Winnipeg, as its new Director and Editor in Chief. MCHP continues to play a big part in the network, supporting the platform and contributing as content experts and writers.

The chart below shows the continued success of EvidenceNetwork.ca in having op-eds published in different media locations.



### *Social Media and Publication Tools*

Over the past two years, MCHP has been promoting the release of its government research reports using a range of social media and publication tools. This includes making short video clips of researchers talking about their research uploaded to YouTube: <https://www.youtube.com/channel/UC94ZiHRS2jLpNh-0gMWfH0Q>

We share public and media friendly infographics through press briefings, our website and Twitter.







**M**CHP is lucky to have a team of about 50 highly skilled staff who all contribute to the work of the centre, including:

**Research Scientists** who design and manage research projects, including deliverables for Manitoba Health, Seniors and Active Living and studies funded through peer reviewed research grants. Our research scientists also teach undergraduate and graduate courses and mentor students.

**Research Coordinators** who coordinate deliverable project activities.

**Research Assistants** who are students carrying out a variety of support tasks for research coordinators and our research support team.

**Data, Documentation and Access** team who support the development and use of the Population Health Research Data Repository

**Data Analysts** who provide data analysis and statistical support for research projects

**Information Technology** specialists who manage all our information technology services within MCHP and to researchers accessing our Remote Access Sites.

**Finance Grant Accountants** who set up and administer grants, ensure we all get paid on time, and monitor our finances.

**Research Support** who provide administrative, research and clerical support to researchers in the completion of deliverables and peer-reviewed journal articles.

# People

Below is a list of all staff who worked at MCHP at any point between April 1, 2016 and March 31, 2017. Those who joined us during the year or were promoted are listed in *italics*, and those who we said goodbye to are underlined.

## *Executive*

**Dr. Alan Katz**, Director, Professor, Senior Research Scientist

**Charles Burchill**, Associate Director (Data Access and Use)

**Dr. Randy Fransoo**, Associate Director (Research), Senior Research Scientist

**Dr. Selena Randall**, Associate Director (Planning and Development)

**Mark Smith**, Associate Director (Repository), Research Scientist

**Shannon Turczak**, Executive Assistant, Communications Officer

### *Researchers*

**Dr. Marni Brownell**, Associate Professor,  
Senior Research Scientist

**Dr. Elaine Burland**, Research Manager

**Dr. Mariette Chartier**, Assistant  
Professor, Research Scientist

**Dr. Dan Chateau**, Assistant Professor,  
Research Scientist and Statistician

**Dr. Malcolm Doupe**, Associate  
Professor, Senior Research Scientist

**Dr. Jennifer Enns**, Post-doctoral Fellow

**Dr. Lisa Lix**, Professor, Research  
Scientist

**Dr. Colleen Metge**, Associate Professor,  
Research Scientist

**Dr. Nathan Nickel**, Assistant Professor,  
Research Scientist

**Dr. Colette Raymond**, Research  
Scientist

**Dr. Leslie Roos**, Founding Director,  
Distinguished Professor, Senior Research  
Scientist

**Dr. Noralou Roos**, Founding Director,  
Professor, Senior Research Scientist

**Dr. Chelsea Ruth**, Assistant Professor,  
Research Scientist

**Dr. Marcelo Urquia**, Assistant Professor,  
Research Scientist

### *Research Coordinators*

**Ruth-Ann Soodeen**, Lead Research  
Coordinator

**Ina Koseva**, Research Coordinator

**Gia Ly**, Research Coordinator

**Chelsey McDougall**, Research  
Coordinator

**Farzana Quddus**, Research Coordinator

**Jennifer Schultz**, Research Coordinator

**Wattamon Srisakuldee**, Research  
Coordinator

**Tamara Thomson**, Research  
Coordinator

**Jeff Valdivia**, Research Coordinator

### *Data Management and Documenta- tion*

**Say Hong**, Data Management Analyst

**Jaime Kirkland**, Documentation  
Coordinator

**Gurpreet Singh Pabla**, Repository Data  
Analyst

**Dave Towns**, Data Acquisition Officer

**Ken Turner**, Repository Data Analyst

### *Repository Access and Documenta- tion*

**Kara Dyck**, Repository Access  
Coordinator

**Farzana Quddus**, Repository Access  
Coordinator

**Emily Jones**, Repository Access Assistant

**Theresa Daniuk**, Repository Access  
Assistant

### *Data Analysts*

**Heather Prior**, Lead Data Analyst

**Wendy Au**, Data Analyst

**Andrew Basham**, Data Analyst

**Hui Chen**, Data Analyst

**Matt Dahl**, Data Analyst

**Shelley Derksen**, Data Analyst

**Natalia Dik**, Data Analyst

**Roxana Dragan**, Data Analyst

**Oke Ekuma**, Data Analyst and Statistical  
Consultant

**Say Hong**, Data Analyst

**Leonard MacWilliam**, Data Analyst

**Yao Nie**, Data Analyst

**Joykrishna Sarkar**, Data Analyst

**Angela Tan**, Data Acquisition Officer

**Carole Taylor**, Data Analyst

**Randy Walld**, Data Analyst

**Marina Yogendran**, Data Analyst

### *Information Technology*

**Rod McRae**, Information Technology  
Manager

**Darrin Halabuza**, Information  
Technology Support

### *Finance*

**Sophie Buternowsky**, Senior Grants  
Accountant

**Ariel Bautista**, Grants Accountant

**Jeannie Chen**, Grants Accountant

### *Research Support*

**Leanne Rajotte**, Lead Research Support

**Eileen Boriskewich**, Research Support

**Theresa Daniuk**, Research Support

**Scott McCulloch**, Research Support

**Phyllis Ritchie**, Research Support (Event  
Coordinator)

**Dale Stevenson**, Research Support

### *Research Assistants*

**Susan Burchill**, Research Assistant

**Jessica Jarmasz**, Research Assistant

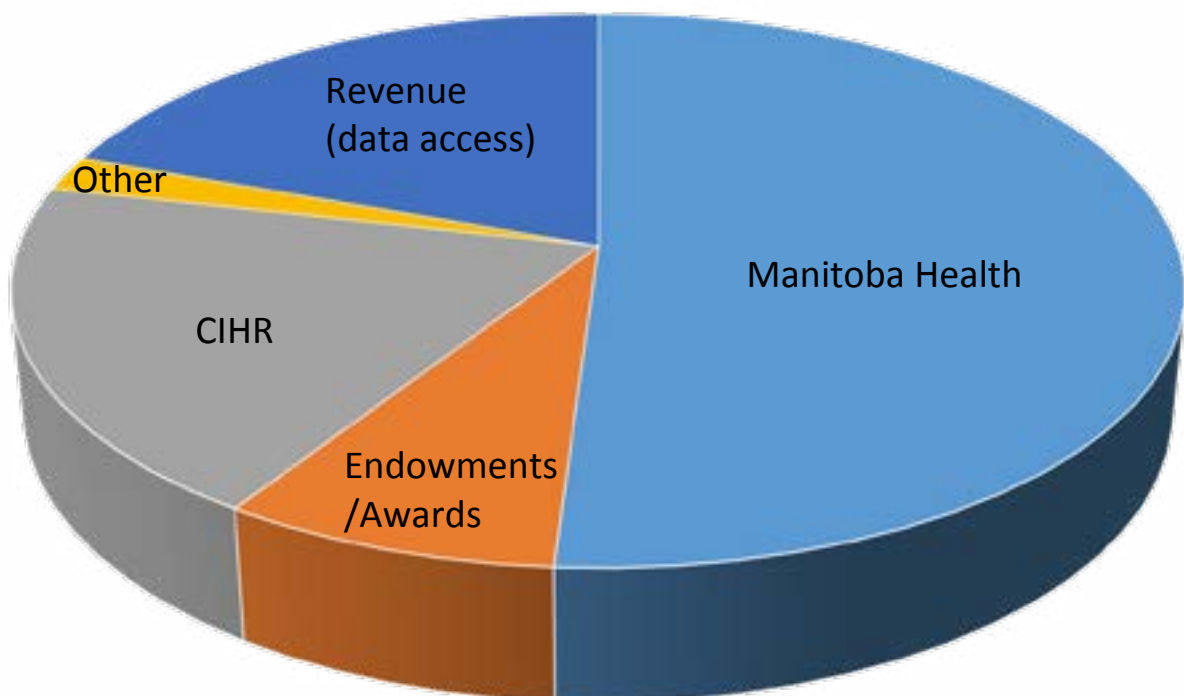
**M**CHP is generously supported by Manitoba Government through a five-year funding agreement with Manitoba Health, Seniors and Active Living (MHSAL). The budget given below shows how we spend these funds. In addition to the \$2,325,000 received from MHSAL, MCHP researchers secure funding from individual and multi-project grants and career awards. MCHP also generates revenue in the form of repository access and remote access fees paid by externally administered research grants. In 2016/17, new funds from these sources totalled approximately \$2.5M.

# Financial Report

**Table 1. Manitoba Centre for Health Policy Budget (Manitoba Health, Seniors and Active Living) April 1, 2016 – March 31, 2017**

Budget 2016-17	<b>\$2,325,000.00</b>
<b><u>Total Funds Available</u></b>	<b>\$2,235,000.00</b>
<b>Salaries</b>	
Staff	1,769,979.08
Staff Benefits	332,487.73
Payroll Levy	42,163.51
External Contracts	1,600.00
<b><u>Salaries Subtotal</u></b>	<b>\$2,146,230.32</b>
<b>Other Expenditures</b>	
General Office Expenses	104,776.97
Equipment Purchases	25,705.59
Equipment Maintenance	11,687.50
Travel	25,455.41
<b><u>Other Expenditures Subtotal</u></b>	<b>\$167,625.47</b>
<b><u>Total Expenditures</u></b>	<b>\$2,313,855.79</b>

## MCHP Funding Sources



**M**CHP is supported by an advisory board representing:

- MCHP
- seven members appointed by Manitoba Health, Seniors and Active Living (deputy ministers from departments sharing data with us)
- seven members appointed by University of Manitoba (university administrative staff and external advisors).

The advisory board meets twice a year to hear about the Centre's activities and to provide advice on areas of development for the Centre. In 2015, we updated our strategic plan and consulted the advisory board on our draft plan, benefiting from their insight.

#### *Members by Position:*

- **Dr. Stephen Moses** (Board Chair), Head of Community Health Sciences, Max Rady College of Medicine, Rady Faculty of Health Sciences, University of Manitoba
- **Dr. Alan Katz**, Director of the Manitoba Centre for Health Policy
- **Ms. Karen Herd**, Deputy Minister of Health, Seniors and Active Living
- **Drs. Noralou Roos and Leslie Roos**, Founding Directors
- **Dr. Brian Postl**, Dean of the Rady Faculty of Health Sciences, University of Manitoba
- **Mr. Jim Hrichishen**, Deputy Minister of Finance

# Advisory Board

*Appointed Members:* Up to seven appointees of Manitoba Health Seniors and Active Living, Seniors and Active Living

1. **Ms. Julie Frederickson**, Deputy Minister of Justice
2. **Mr. Jay Rodgers**, Deputy Minister of Families
3. **Ms. Angie Bruce**, Deputy Minister of Indigenous Relations
4. **Mr. James Wilson**, Deputy Minister of Growth, Enterprise and Trade
5. **Mr. Jim Slater**, CEO, Diagnostics Services Manitoba
6. **Mr. Bramwell Strain**, Deputy Minister of Education and Training

*Appointed Members:* Up to seven appointees of the University of Manitoba

1. **Dr. David Collins**, Vice Provost of Integrated Planning and Academic Programs, University of Manitoba
2. **Dr. Digvir Jayas**, Vice President of Research and International, University of Manitoba
3. **Dr. Terry Klassen**, Academic Director, George and Fay Yee Centre for Healthcare Innovation
4. **Mr. Reg Toews**, Member of the Community
5. **Ms. Connie Walker**, President and CEO, United Way of Winnipeg
6. **Mr. Milton Sussman**, President and Chief Executive Officer, Winnipeg Regional Health Authority
7. **Dr. Michael Schull**, President and CEO, Institute for Clinical Evaluative Sciences

*MCHP Staff Support to Advisory Committee*

- **Ms. Shannon Turczak**, Executive Assistant

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*Ex Officio Members:*

- **Ms. Deborah Malazdrewicz**, Executive Director of Information Management & Analytics, MHSAL
- **Mr. Dan Skwarchuk**, CFO & ADM, Administration & Finance, MHSAL
- **Dr. Randy Fransoo**, Associate Director of Research, MCHP
- **Dr. Selena Randall**, Associate Director of Planning and Development, MCHP
- **Mr. Mark Smith**, Associate Director of Repository, MCHP
- **Mr. Charles Burchill**, Associate Director of Data Access and Use, MCHP



Manitoba Centre for Health Policy  
Community Health Sciences,  
Max Rady College of Medicine,  
Rady Faculty of Health Sciences,  
408-727 McDermot Ave.  
University of Manitoba  
Winnipeg MB  
R3E 3P5 Canada

Tel: (204) 789-3819  
Fax: (204) 789-3910  
Email: [info@cpe.umanitoba.ca](mailto:info@cpe.umanitoba.ca)

### *Media*

Please direct all media inquiries to:  
Shannon Turczak,  
Communications Coordinator  
Phone: (204) 789-3769  
Fax: (204) 789-3910  
Email:  
[Shannon\\_Turczak@cpe.umanitoba.ca](mailto:Shannon_Turczak@cpe.umanitoba.ca)

The best way to keep up to date  
with what's happening at MCHP is  
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University of Manitoba

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